



# HANFORD

## CALIFORNIA

**Revenue Measure Committee Report**  
**5/7/2024**



# Council Direction

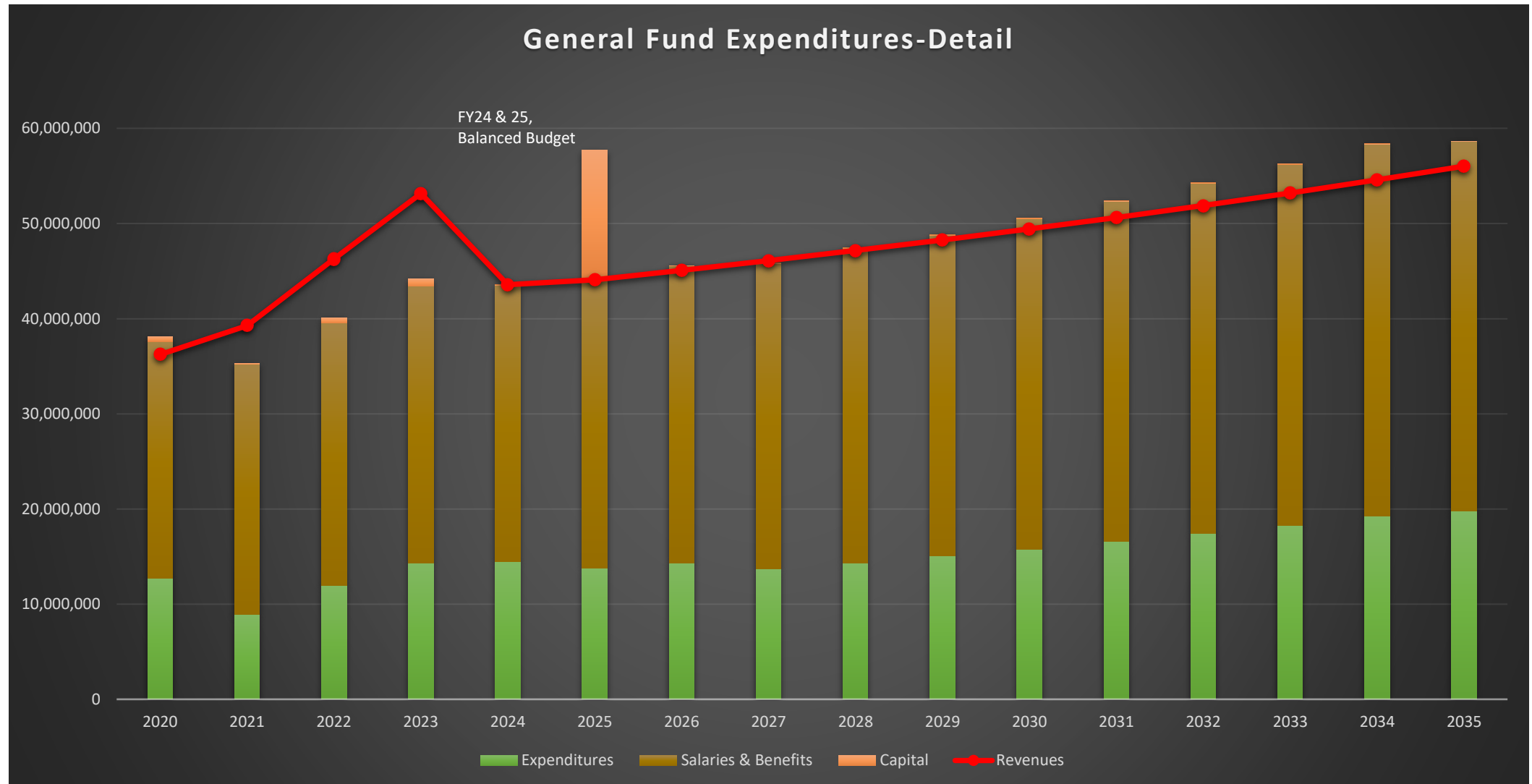
“The goal of the committee will be to review the needs of the community and the City's financial ability to meet those needs and to make a recommendation to the City Council if they ultimately support a revenue measure for the November ballot.”



# **RMC Accomplishments**

- Over 20 hours of education and analysis over 10 meetings
- Police, Fire, Parks, Streets, Code and Other Needs identified and presented by staff
- RMC has prioritized areas
- RMC has identified specific priorities/needs
- RMC adopted a draft Expenditure Plan
- RMC has voted if there is need for a measure
- RMC has provided other considerations to Council

# Budget Outlook “Status Quo”





# Tax Rates (Hanford and Others)

	County Base %	Local %	Sales Tax Total %	Utility User Tax	Transient Tax %	City Parcel Tax
<b>City of Hanford</b>	<b>7.250</b>	<b>0.000</b>	<b>7.250</b>	<b>0</b>	<b>8</b>	<b>No</b>
City of Lemoore	7.250	0.000	7.250	0	8	No
City of Avenal	7.250	1.000	8.250	0	6	No
City of Corcoran	7.250	1.000	8.250	0	8	No
City of Tulare	7.750	0.500	8.250	6	10	No
City of Selma	7.975	0.500	8.475	0	12	No
City of Dinuba	7.750	0.750	8.500	7	10	No
City of Visalia	7.750	0.750	8.500	0	10	No
City of Exeter	7.750	1.000	8.750	5	8	No
City of Lindsay	7.750	1.000	8.750	6	8	No
City of Kingsburg	7.975	1.000	8.975	0	12	No
City of Porterville	7.750	1.500	9.250	6	8	No
<i>Average</i>	<i>7.621</i>	<i>0.750</i>	<i>8.371</i>	<i>3</i>	<i>9</i>	

Source: State Controller's Office, direct agency information



# Statewide Comparison

- One of 32 out of 482 cities in State with no additional tax
- City of Hanford is a “full-service” city but several cities without a measure are not (services like Fire, Parks, etc. provided by other agencies)
- 7<sup>th</sup> largest city without an additional tax

	City	Tax	County	Population	GF Revenues Estimates
1	Simi Valley	7.25%	Ventura	126,878	87,826,346
2	Thousand Oaks	7.25%	Ventura	126,813	93,500,000
3	Redding	7.25%	Shasta	97,110	109,186,810.00
4	Rocklin	7.25%	Placer	70,892	60,400,000
5	Yuba City	7.25%	Sutter	69,604	60,100,000
6	Camarillo	7.25%	Ventura	68,501	50,628,548
7	Hanford	7.25%	Kings	58,856	43,572,637

Source: CDTFA



# Types of Sales Tax Measures

- Special Measure
  - Vote required for approval - 2/3 of votes received
  - Purposes funds may be used for - Locked (no future changes without voter approval)
- General Measure
  - Vote required for approval - 50%+1 of votes received
  - Purposes for funds - Flexible (in accordance with ballot language). Citizens Initiative may also qualify.

	General Tax	Special Tax
Use of Revenues	Unrestricted	Specific purpose
Governing Body Approval	<ul style="list-style-type: none"><li>• Counties and general law cities: two-thirds</li><li>• Charter cities: majority</li><li>• Transactions and use taxes: two-thirds</li><li>• Special districts may not adopt general taxes.</li></ul>	Majority
Voter Approval	Majority	Two-thirds
Other Rules	A general tax election must be consolidated with a regularly scheduled general election of members of the governing body, unless an emergency is declared by unanimous vote (among those present) of the governing body.	Special tax funds must be deposited in a separate account. The taxing agency must publish an annual report including: 1) the tax rate; 2) the amounts of revenues collected and expended; and 3) the status of any project funded by the special tax.



# Police Department

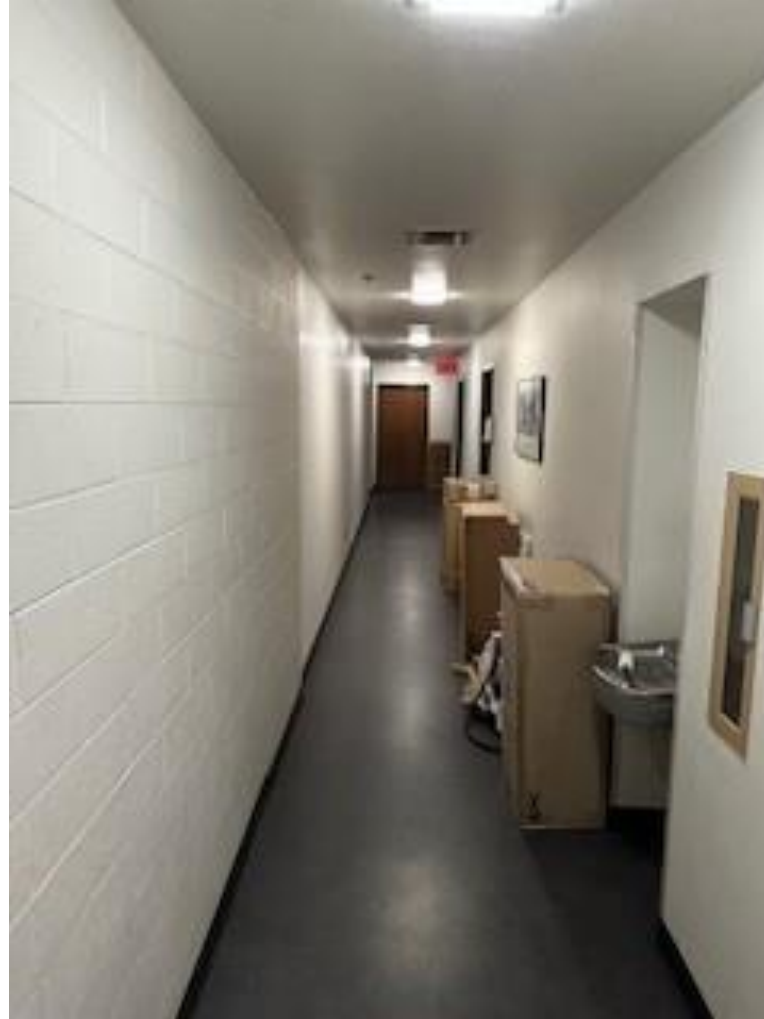
- New Public Safety Building
  - Equipment, personnel & resources divided over 3 buildings (total sq.ft. 16,972)
  - Not enough office space, storage, holding cells, interview space, break & meeting areas. Insufficient lockers, restrooms, front lobby space, parking spaces, etc.
  - Buildings are antiquated (Built in 1948, 1959, 1976)
  - Dispatch center located in basement with no windows or break area
- Staffing- Police Officers & Professional Staff
  - Population, calls for service (47,000), violent crime increasing (30%)
  - National standard 1.5 officer per 1,000 pop = 90 officers (currently 65 or 1.08 per 1,000)
  - Need additional professional staff to support additional officers
  - Pushed to more reactive vs. proactive levels of service
- Vehicles and Equipment







# Police Department





# Fire Department

- Goals
  - Provide adequate services
  - Provide Adequate emergency resources to ensure the public's safety
  - Expand the department with future growth
- Industry Standards – Response times
  - Hanford Fire Department is NOT meeting industry standards for EMS Incidents (6 min 19 sec) or Fire Incidents (6 min 29 sec)
    - 2020 – 59%
    - 2021 – 60%
    - 2022 – 63%
    - 2023 – 66%
- Staffing, vehicles, station, equipment etc. are needed







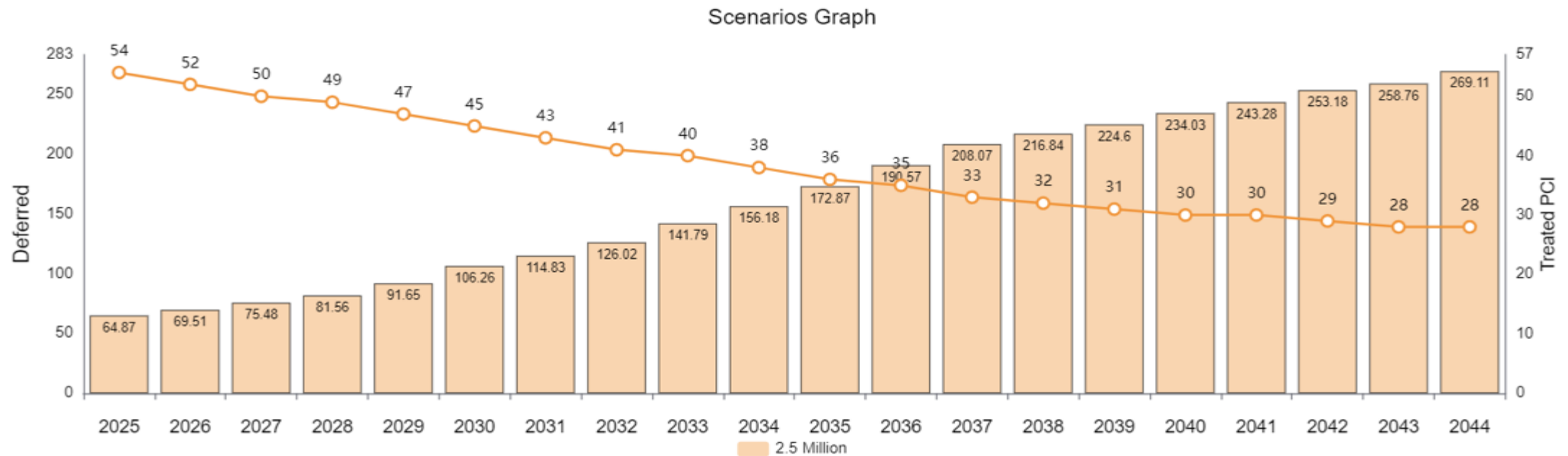
# Fire Department





# Streets

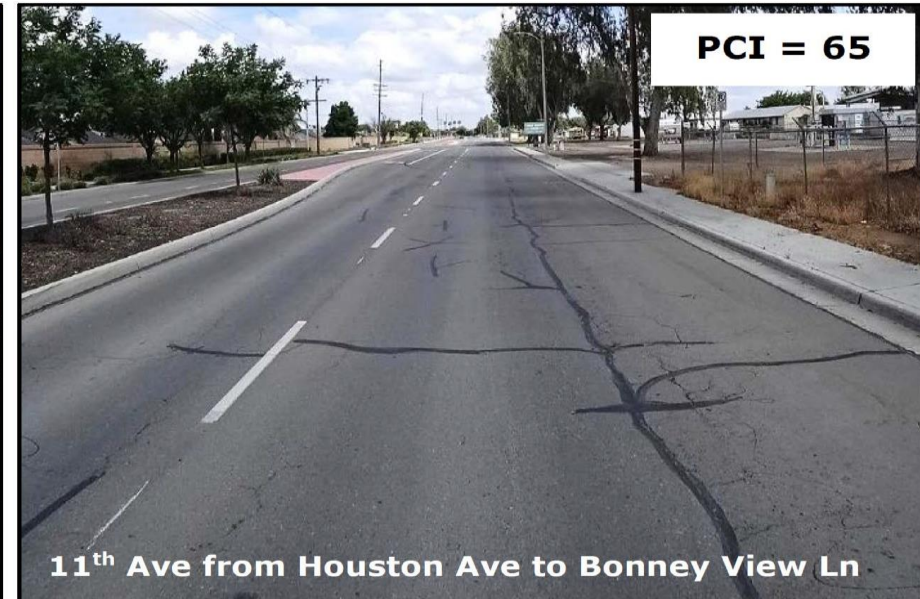
- The City's anticipated funding for paving projects is approximately \$2.5 million per year. At this funding level, the network PCI is expected to decrease from 54 to 47 by FY 2029
- Due to funding limitations the PCI has already fallen to 55 in 2024
- Numbers in the bar graph are deferred costs







# Streets



# Parks & Community Services Department



Full-time equivalent (FTE)  
employees per 10,000 residents:

**8.9**

**Hanford**

**5.7**

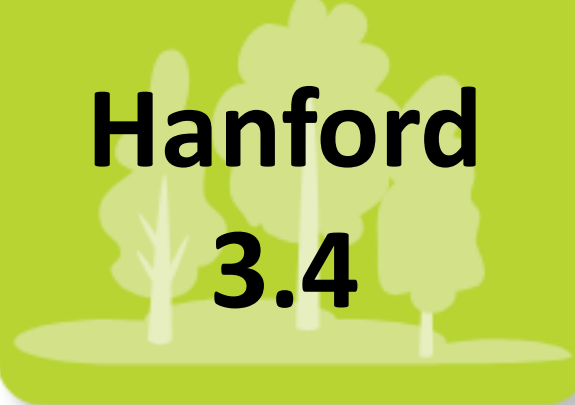


Acres of parkland  
per 1,000 residents:

**10.6**

**Hanford**

**3.4**



Operating expenditures  
per capita:

**\$99.47**

**Hanford**

**\$39.29**



2020 Parks & Recreation Master Plan – 10-Year Capital Improvement Plan identified a \$62,620,000 need.



# Parks & Community Services Department





# **Code Enforcement**

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- Abating (demolishing) structures, legal process, maintaining and cataloging property is expensive
- City has limited tools, limited funds, and limited time
- Needs include additional tools to abate and keep Hanford safe and clean





# Code Enforcement





# Priorities

	<b>CITY OF HANFORD</b>			
	<b>REVENUE MEASURE COMMITTEE</b>			
	<b>PRIORITY EXERCISE - COMMENTS</b>			
<b>PRIORITY 1</b>	<b>PRIORITY 2</b>	<b>PRIORITY 3</b>	<b>PRIORITY 4</b>	<b>PRIORITY 5</b>
<b>Police (37)</b>	<b>Fire (31)</b>	<b>Streets (22)</b>	<b>Parks (19)</b>	<b>Code &amp; Other Needs (11)</b>
Staffing	Staffing	Roads	Water fountains	Historic bldgs maint
Safety Bldg/Infrastructure	Safety	Improvements	Playgrounds	Code enforcement staffing
Equipment	Stations	Rehab and preservation	Splash pad	Abatement
Safety	Training Facility	Intersections	Maintenance	Patrolling
Proactive not reactive	Communications/radio system	Demolition	Indoor recreation facility	ADA compliant
Response time	Station Improvements	Promenades	Staffing	Technology/Equip
Specialty Vehicles	Vehicles/apparatus	Machinery & equip	Programs and rec	Grafitti removal
Addtl Park Officer	Extractor	Underground network and fiber	Trails	Shelter needs
Reduction of OT	Equipment	Signal Lights	Senior Facility	Homeless needs
K9 Officers	Response time	Staffing	Plunge	Facility needs
Technology/ communication	Proactive not reactive	Alleys	Addtl Parks beyond Heroes Park	Larger council chambers
Training	Disaster planning	Beautification projects	Hidden Valley Expansion	Communication improvements
Community outreach	Community outreach	Railroad grade seperation	Basketball courts	Beautification projects
Weapons	Hazmat Training and Equip		Outdoor events	
Shot finder	Illegal fireworks prevention		Multi-generational facility	
			Attractions (new skate park)	
			Pump track	
			Beautification projects	





# Draft Expenditure Plan

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- Shows priorities
- 10-year draft plan
- Based on:
  - RMC priority areas
  - National Community Survey
  - Staff recommendations
- Unanimously adopted by RMC



# Draft Expenditure Plan Elements

10 Year Results		Police	Fire	Roads
	12	Police Officers	5 New Firefighters	Road Rehabilitation/Pavement Preser
	12	Police Cars and Equipment	9 Station #4 Staffing	* and associated costs
	5	Professional Staff	Station #4	(PCI to 65)
		Police Vehicle and Equipment Replacements	Station Improvements/Equipment	
		Public Safety Building	Communications Equipment	
			Training Facility	
			Fire Engine	
			Ladder Truck	
			Fire Engine Replacement (2)	
			Small Truck - Type 6 Apparatus Replacement	

Parks and Community Services		Maintenance and Emerging Needs	
5	Park Maintenance Employees	2	Code Compliance Officers
1	Recreation Coordinator		Equipment and Vehicles
	Equipment and Vehicles		Community Cleanup/Abatement for Code Compliance
	Equipment and Vehicles Replacements		City Owned Building Maintenance
	Existing Parks Additional Maintenance		
	Existing Parks Additional Improvements		



# Estimated Revenue

- Based on March 2024 Estimates

Amount	Estimated Revenue
.25%	\$4,800,000
.50%	\$9,600,000
.75%	\$14,400,000
1.0%	\$19,200,000
1.25%	\$24,000,000
1.5%	\$28,800,000
1.75%	\$33,600,000
2.0%	\$38,400,000



# RMC Recommendations

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- RMC recommendations were made after presentation from each department and discussion amongst the Committee
- 1. Motion to adopt Draft Expenditure Plan  
RMC: Yes
- 2. Is there a need for a revenue measure?  
RMC: Yes



# Conclusion

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- Chair and Vice Chair Closing
- Questions?